

Activity: Finding Your Bottleneck

List the major steps in your production cycle. Indicate your production capacity at each step, both the potential capacity and what you actually accomplish.

Production	Production Capacity	
Steps	Potential (now)	Actual (now)

The step with the least capacity is likely to be your greatest bottleneck. Do you normally see any evidence to support this conclusion? If so, concentrate on:

- 1. Maximizing use of slowest step.
- 2. Gear total production around maximizing slowest.
- 3. Consider alternatives to increase potential at slowest step.



Facilitator Notes:

Bottlenecks

If you have not already done so, read *The Goal* by Eli Goldratt. This will provide you with valuable insight into identification and management of bottlenecks. Refer back to the activity, as it identifies the slowest step.